supported traditional law enforcement and community-based drug abuse prevention professionals with relevant training identified through a needs assessment process. NCTC supported many of the federal HIDTAs within our region—the Milwaukee HIDTA in Wisconsin; New England HIDTA in Massachusetts; New York/New Jersey HIDTA in New York; Ohio HIDTA; Philadelphia/Camden in Pennsylvania; and the Washington-Baltimore HIDTA in Maryland—as well as other local, state, and federal law enforcement agencies and military organizations.

NCTC’s partnerships with agencies throughout the northeast United States facilitated a very successful Mobile Training program resulting in 84 training events conducted at partnering agency facilities. This contributed to the total number of trained law enforcement and community drug prevention professionals of more than 15,000 in FY13.

Flexibility in execution of service contract funds allowed NCTC to continue support to traditional LEA customers while expanding to develop military-taught instruction and supporting federal level training requests submitted to Joint Task Force North (JTFN), a component of DoD’s NORTHCOM Combatant Command.

Our plan to operate within the FY14 funding constraints include exercising full advantage of the flexibility in execution of service contract funding, relying more heavily on our partners to assist with mobile training events, containing expenses, and sharpening our pencils. I look forward to the challenges and opportunities in the coming year. NCTC will conduct an unprecedented four polygraph courses in FY14, expand our MIL-taught course offerings and JTFN support, expand our support to all of the HIDTAs within our region, and seek our fourth CALEA re-accreditation—a testament to our high standards of training. NCTC leads the way as the only military training center with such an achievement.

Richard D. Collage
Lieutenant Colonel,
PA Army National Guard Commander
NCTC HISTORY

Founded in 1999, in accordance with the provisions outlined in the Defense Appropriations Act, the Northeast Counterdrug Training Center (NCTC) is proud to announce the successful conclusion of its 13th year serving military, state, federal, and local law enforcement officials and community prevention specialists. The outpouring support from Congress, the Department of Defense, and law enforcement and anti-drug community leaders significantly and consistently contributes to NCTC’s success.

Located at Fort Indiantown Gap in Annville, Pennsylvania, NCTC offers a modern, professional, and tactical-based environment for providing training opportunities, conferences, and planning sessions that are essential to the counterdrug community.

NCTC is staffed with National Guard soldiers and airmen who provide professional, technical, and tactical support throughout the training year. NCTC instructors are subject matter experts with extensive education and training backgrounds and proven successes. This military/civilian partnership has led to NCTC receiving its “Accreditation with Excellence” award from CALEA, the Commission on Accreditation for Law Enforcement Agencies.

MISSION STATEMENT

The mission of the Northeast Counterdrug Training Center is to provide cost-effective counterdrug education and advanced training to fight domestic and transnational drug trafficking organizations that threaten public safety and national security.

ACCREDITATION

CALEA’s Public Safety Training Academy standards are seen as benchmarks for today’s law enforcement training programs. Initially accredited in 2006, NCTC has the distinction of being the first and only military-operated training center for civilian law enforcement to be awarded CALEA’s international accreditation.

On March 25, at the spring 2012 CALEA Conference in Mobile, Alabama, the CALEA Review Committee unanimously approved NCTC for its re-accreditation award with the distinctive Accreditation with Excellence endorsement.

This current three-year accreditation period began in October 2011 and will culminate with an onsite visit during the fall of 2014. To prepare for this onsite visit we began the start of the accreditation period with a team approach by inviting Pennsylvania Counterdrug personnel who manage some of the major content areas, such as finance, personnel, information technology, and supplies, etc., to become involved in the process. Each was asked to review and understand their applicable standards and to provide the essential proofs. This approach enabled thought-provoking discussions that could result in strengthened operations. The entire organization benefits from greater participation.

NCTC budget constraints prevented two personnel from traveling to South Carolina to attend this year’s CALEA conference where they were to receive the CALEA award.

NCTC hosted new CALEA-manager training offered by the CALEA Regional Program Manager, Mr. Mitchell, where 27 other newly-assigned CALEA managers learned the tools needed to manage their agency’s accreditation.
IMPACT

NCTC’s schedule of course offerings is determined by the amount of funding received each year. Federal funding is received through National Guard Bureau and periodic funding is also received through grant awards that support training including facilities and equipment. Federal funding received for 2013 was $4.23 million.

<table>
<thead>
<tr>
<th>FY2013 NCTC BUDGET EXECUTION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries (31 full-time employees) ........................................................ $1,155,541</td>
</tr>
<tr>
<td>Contracted Instructors .............................................................. $1,541,072</td>
</tr>
<tr>
<td>Student Support (lodging and materials) ......................................... $248,887</td>
</tr>
<tr>
<td>Facilities (maintenance/repair, janitorial) ....................................... $210,000</td>
</tr>
<tr>
<td>Utilities (heat, electric, water, Internet, etc.) ................................. $50,000</td>
</tr>
<tr>
<td>Information Technology Enhancements ............................................. $754,936</td>
</tr>
<tr>
<td>Minor Construction to Improve Infrastructure ................................... $34,500</td>
</tr>
<tr>
<td>Training Improvements .................................................................... $140,000</td>
</tr>
<tr>
<td>Civilian Pay/Travel ......................................................................... $98,000</td>
</tr>
<tr>
<td><strong>Total FY13</strong> .................................................................................. $3,443,500</td>
</tr>
</tbody>
</table>

**FY13 NCTC Budget Execution**

- Salaries - 27%
- Contracted Instructors - 36%
- Student Support - 6%
- Utilities - 1%
- Facilities - 5%
- Information Technology Enhancements - 18%
- Training Improvements - 4%
- Civilian Pay/Travel - 2%
- Minor Construction to Improve Infrastructure - 1%
GROWTH AND DEVELOPMENT

NCTC has grown to offer more than 70 unique counterdrug training courses focusing on topics including operations and interdiction, interrogation, undercover operations, leadership, terrorism, intelligence, and drug demand reduction. The NCTC 2014 Course Catalog will feature a new category of courses—**military-led instruction**. Under this category one will select from 16 new course titles:

- Communities for Drug-Free Living;
- Drug Testing Program Administrative Manager (DTPAM);
- Fire Arms Training Simulator (FATS);
- Intelligence Fundamentals and Analysis;
- Intelligence Leader;
- Intelligence Preparation of the Operational Environment (IPOE);
- Lead and Seed Start Up;
- Military Decision Making Process (MDMP);
- National Guard Substance Abuse Training;
- National Planners’ Course;
- Tactical Mission Planning;
- Technical Support;
- Threat Assessment;
- Trauma Management;
- Unit Prevention Leader (UPL); and
- Woodland Tactical.

These courses will be delivered by our experienced military instructors who bring their unique knowledge and skills to the classroom.

NCTC’s Board of Directors also approved the addition of four new courses:

- Methamphetamine Investigations for the Patrol Officer;
- Mexican Drug Cartel Investigations;
- Mexican Drug Cartels; and
- Arresting Communication.
NCTC Instruction

NOTABLE

NCTC delivered 126 courses and trained 15,654 professionals in FY13.

- 4,852 military members
- 10,449 federal, state, and local law enforcement officers
- 353 coalition members

Recently NCTC invested $15,000 to create the Web-based online Unit Prevention Leader Recertification course. This will save in excess of $69,000 each year not only in JSAP manning and travel funds but also in unit funds.

NCTC sustains relationships with two institutes of higher education—Columbia Southern University (CSU) and Lebanon Valley College (LVC). CSU now offers college credit for all NCTC law enforcement courses while LVC is continuing its process to include additional courses beyond the current list of 12.
STUDENT LODGING

NCTC offers 70 single-occupancy rooms for students attending training at its Fort Indiantown Gap campus. This year funding permitted the purchase of furniture upgrades for 50 rooms.

POLYGRAPH TRAINING CENTER

The NCTC Polygraph Training Center provides American Polygraph Association (APA) accredited training in the field of forensic psychophysiology using polygraph techniques. This dedicated building contains an 18-seat distance learning classroom and five interrogation suites. In 2013, the Polygraph Training Center was inspected and reaccredited by the APA for a third time. NCTC has held an accreditation with the APA since 2003, the only nationally recognized accrediting body for the polygraph discipline. The NCTC Polygraph Training Center is also recognized by the American Association of Police Polygraphists, the National Polygraph Association, and the American Society for Testing and Measures.

HIGH-RISK ENTRY FACILITY

Tactical as well as classroom instruction is conducted at the High-Risk Entry Facility (HREF) located at Fort Indiantown Gap, Pennsylvania (FTIG). The HREF is a two-story building containing three furnished apartments, a virtual reality training area run by the facility’s newly-installed MEGGIT system, and an after-action review room where teams can monitor live video feedback. From the control room, NCTC staff monitor and control more than 100 cameras that record every angle of the facility, to include portions of the exterior. Motion sensors, trip wires, strobes lights, scent generators, smoke, pneumatic pop-up targets, animatronics, and shoot backs create a realistic learning experience. The HREF also contains a fully-equipped 30-person distance learning classroom for mission planning, presentations, or online training. The HREF also includes seized vehicles, confiscated by law enforcement, to be used for training interdiction officers to detect hidden compartments, drugs, and other contraband during routine traffic stops.

“The trainings at the HREF have been very beneficial in immersing our new training cadets in as realistic environment as safely possible. The training cadets are able to gain more realistic type trainings and be exposed to stress inoculation type trainings during Force on Force scenarios. This type of training helps prepare cadets to make better decisions on the streets.”

Pennsylvania State Police
CONDUCTING COMPLETE TRAFFIC STOPS

“I stopped a vehicle for a speed violation in December 2012. Further investigation revealed a trapped compartment made of steel located within the front passenger side air bag in a Dodge Stratus, which contained approximately $23,000 in U.S. currency. A couple of days later after that stop I recovered a handgun in a hidden area of the floor console of a 2001 Acura TL using techniques I learned from the class.”

VEHICLE INTERDICTION (PASSENGER)

“A week after the class I conducted a traffic stop and seized $10,000, all because of what I learned in the class. NCTC does an excellent job. Very high quality training.”

IDENTIFYING DECEPTIVE BEHAVIOR

“I have incorporated the IDB method with the Raid Methods. Together these techniques have helped me solve several crimes. The training I received has helped a great deal when conducting interviews pertinent to my cases, including a homicide case. I use many of the aspects in my everyday duties from felonies to minor traffic accidents. I often recommend this class to other officers in my department.”

SOCIAL NETWORKING

“I’ve been able to apprehend several people by tracking their movements using techniques from this class and social networking sites. I work in the warrant section, and the social media training has proven to be a huge asset to our unit.”

THREAT FINANCE

“I have routinely referenced this class in my job and other trainings. While the topic is not immediately relevant to my current assignment, I have been able to implement pieces of the training in numerous ways. I would really like to attend another NCTC course.”